Publication Second Half 2022 & Full Year 2022 Results



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SECOND HALF 2022 & FULL YEAR 2022 RESULTS

Ambitious 2022 targets accomplished – Looking to the future with great confidence

Pipeline growth is well ahead of plan for reaching the medium term objectives

Tielt (Belgium), 27 March 2023 – 07:00 a.m. CEST – Today, Ekopak (EKOP:xbru) published the results for the six- and twelve-months period ended 31 December 2022.

Highlights of 2022

- All 2022 revenue targets have been met
 - Water-as-a-Service (WaaS) segment: triple digit growth (+109% vs 2021)
 - Non-WaaS segment: double digit revenue growth (+51% vs 2021)
 - Total group revenue (EUR 17,7 million): double digit growth (+57% vs 2021)
- Revenue in France increased eightfold, partly related to the acquisition of H₂O Production (included in the consolidation scope as of 1 September 2022)
- EBITDA margins remain stable thanks to pricing power. The pressure from general price increases and inflation is neutralised: Waas 67% (67% in 1H2022), non-Waas 5% (2% in 1H2022)
- Strong cash position of EUR 32.5 million
- The organisation has been strengthened to accommodate future growth
- Preparations for the Waterkracht joint venture and NextGen plant in the Antwerp Port are on track to become operational as of 2025. As from then, the drinking water system will become more robust due to the production of 20 billion liters of circular water annually
- Circeaulair project is undergoing a rapid development and forecasts an annual offtake of 25 billion litres of circular water from 2024 onwards

Business Outlook

- Projected 2023 Total Revenue of EUR 25-28 million with continuously growing positive EBITDA
- Ekopak is on track to make major leaps forward in 2024, 2025 and beyond
- Ekopak is confident of making a significant contribution to achieve 100% water circularity within the industry and to ensure the continuity in available drinking water across the globe

In EUR thousands	In O)0€	1H2022/	In O)0 €	2H2022/	In 0	00€	2022/	Ebitda
	1H2022	1H2021	1H2021	2H2022	2H2021	2H2021	Full Year 2022	Full Year 2021	2021	marge FY 2022
Revenue										
WaaS segment	1.225	281	336%	1.292	924	40%	2.517	1.205	109%	
non-WaaS segment	6.248	4.207	49%	8.945	5.839	53%	15.193	10.046	51%	
Total	7.473	4.488	67%	10.237	6.763	51%	17.710	11.251	57%	
EBITDA										
WaaS segment	822	199	313%	860	640	34%	1.682	839	100%	67%
non-WaaS segment	111	1.097	-90%	589	404	46%	700	906	-23%	5%
Corporate segment	-1.402	-1.220	15%	-1.439	-183	686%	-2.841	-1.403	102%	
Total	-469	76	-717%	10	861	-99%	-459	342	-234%	

Management Report – Executive Summary

The CEO's perspective

Pieter Loose, CEO Ekopak, comments: "2022 has been an intense but rewarding year for Ekopak. We have been extremely active on several domains at a time.

Within our WaaS-division, we have dedicated a lot of efforts to the Waterkracht project and the NextGen plant in the Port of Antwerp. Both projects will be fully operational by 2025. We even outperformed ourselves with the Circeaular project, which only emerged in mid-2022 but is now on track to contribute to Ekopak's operations starting in 2024. The formal creation of joint ventures for both the Waterkracht and Circeaulair projects is imminent. Notwithstanding the focus of our resources on these projects for the future, the WaaS team also managed to achieve 109% revenue growth in 2022.

In parallel, Ekopak has also built an **unparalleled pipeline** for its non-WaaS operations, which are still only partially recognized in the 2022 figures, in line with the completion rate of the installations involved.

On top of that, Ekopak has worked hard on its internationalisation strategy. Following the establishment of Ekopak France, we have further strengthened our position in the French market, including the acquisition of H₂O Production.

In spite of the general scarcity on the labour market, Ekopak confirmed to be an attractive employer, hence we have been able to almost double our workforce. In parallel, we have installed systems and procedures in order to **manage our future growth**.

I am extremely **grateful** to all Ekopak employees, as well as to all other stakeholders, for their contribution over the past period. I look forward to the future with **confidence and ambition**."

WaaS segment: revenue more than doubled, solid 67% EBITDA-margin

Ekopak's WaaS business witnessed another **impressive performance** in 2022. Segment revenue more than doubled (+109%) in comparison with 2021 and now reaches EUR 2.5 million. WaaS revenue now represents 14% of total revenue, compared to 11% in 2021.

The WaaS division **started 2022 extremely strong** with a 336% YoY revenue growth in the 1st Half of 2022. YoY growth for the 2nd Half of 2022 was 40% as the revenue from WaaS contracts is only recognised as of the moment that the installation becomes operational and hence a substantial part is not yet included in the FY2022 figures.

The triple digit revenue growth 2022/2021 did not affect the **robust EBITDA-margin**, which was maintained at 67% - the level envisaged in the medium-term plan. This is yet another confirmation of the structural attractiveness of this business model, as well as an illustration of Ekopak's resilience to cope with difficult market conditions, including general inflation.

Non-WaaS segment: 51% YoY revenue growth, unprecedented new business pipeline

As already demonstrated in previous reporting periods, Ekopak's strategic transition from non-WaaS to WaaS can involve business growth in both segments at the same time. This is rigorously reconfirmed in 2022, with a **solid 51% YoY revenue growth**.

Mainly in the second half of 2022, Ekopak was able to conclude a **significant number of large non-WaaS contracts**, which, according to the completion rate of the associated installations, are only partly recognised in the 2022 figures.

The underlying figures for the non-WaaS segment support its **structural potential to grow both revenue and profits**. While in the 1st Half of 2022, short-term profitability was temporarily impacted by upfront development costs, the EBITDA margin was already restored from 2% (1H2022) to 7% in 2H2022.

International expansion continues. Revenue in France increased eightfold

Ekopak's internationalisation strategy is an **important factor** in its corporate purpose to make a significant contribution to achieving 100% water circularity within the industry and ensuring the continuity of available drinking water across the globe.

Revenue generated beyond the Belgian home market now represents 26% of the group's total revenue (20% in 2021).

At this stage of the internationalisation strategy, **the focus is on France**, which is a strategically important water market. Since the establishment of Ekopak France in 2021, the French organisation is moving forward at a rapid pace as illustrated by the assignment for a major non-WaaS-project for SNCF at the Charles de Gaulle airport.

Ekopak France's contribution to the group's revenue grew from EUR 0.4 million in 2021 to EUR 3.2 million in 2022: an eightfold increase! The **acquisition of H₂O Production** (included in the consolidation scope as of 1 September 2022) brings great synergy and helps to further strengthen Ekopak's business in the major French water treatment market. H₂O Production provides production and warehousing capacity and benefits from a well-developed commercial network.

Building a strong organisation to accommodate future growth

Ekopak continues to build a strong organisation that is capable of seizing great business opportunities in the **fast evolving water market**. As the effects of the climate change became more tangible during the dry summer of 2022, the water treatment market is evolving at a fast pace. Ekopak believes there is no time to lose for strengthening its market position, which requires a **strong organisation** that is well equipped to manage the company's mid- and long-term growth, both in revenue and profitability.

In February 2022, Ekopak announced its plans to construct a **new corporate building** on an industrial park in Deinze (Belgium), easily accessible along the E17 motorway. Financing for this project is secured through a bank loan, construction is scheduled to start in 2Q2023 and commissioning is expected in the 2nd half of 2024. The Deinze site will house both corporate services, warehouses and engineering workshops space. The current Ekopak head office in Tielt, the office in Ghent and the warehouse in Roeselare will be combined at this single location, which is suitable for sustaining future growth.

Ekopak is pleased to note that the company is capable of **attracting and retaining talented people**. The total average number of full-time equivalents (FTE) grew from 54.4 for 2021 to of 94,2 FTE for 2022.

With the R&D On Tour project, Ekopak has further strengthened its **marketing capabilities**. With this project, Ekopak places trial installations at the premises of potential customers, enabling them a 'live experience' of the potential impact. Initially, the R&D On Tour included one mobile installation, but due to sustained demand there are now 3 mobile water purification units involved, while the waiting list of interested potential customers remains considerable.

Ekopak was able to **adjust sales prices** for services and consumables in line with the price increases for several important raw and auxiliary materials.

In addition to strengthening its internal capabilities, Ekopak strengthened its organisation through the acquisition of well-targeted companies. Following Ekopak's first acquisition (of iSERV) in February 2021, the company concluded the **acquisition of the French company H₂O Production** on September 16, 2022. The expertise of H₂O Production in regenerating resins also represents a significant additional asset for the group's technological know-how. H₂O Production is located in Pithiviers, in the French department Loiret, and brings 20 years of expertise in several technologies applied for the production of demineralised water and also has the know-how to address PFOS/PFAS contamination.

Ekopak also continued to develop its **ESG objectives** in 2022, enabling Ekopak to start measuring its progress in this area as of 2023. Since Ekopak joined the UN Global Compact initiative, enormous progress has been made in this area.

The above-mentioned efforts for building a strong organisation are reflected in the EBITDA of the Corporate segment, as well as in the total for the group. The corporate cost amounted to EUR 1.4 million in the 1st Half of 2022 and EUR 1.4 million in the 2nd Half of 2022.

This leads to an operating result for 2022 of EUR -2.3 million while the net result amounts to EUR -2.0 million.

Balance sheet reflects growth trajectory in 2022 and shows strong equity position

The balance sheet total increased by 20%, from EUR 67.4 million to EUR 80.9 million. The increase of various balance sheet items represent a reflection of Ekopak's impressive growth trajectory in 2022.

Despite substantial investments to support future growth, Ekopak secured a **strong** equity position as per 31 December 2022 of EUR 56.7 million (70% of the balance sheet total), compared to EUR 58.6 million on 31 December 2021.

Total liabilities amount to EUR 24.2 million as of 31 December 2022, versus EUR 14.4 million on 30 June 2022 and EUR 8.8 million on 31 December 2021. This increase is mainly related to borrowings for the financing of WaaS installations and of the acquisition of H₂O Production. Considering the planned growth and with interest rates likely to rise further in the coming period, Ekopak has taken the strategic decision to finance the current projects with loans and to **maintain its cash position** with a view to future investment projects.

The growing business is also reflected in the evolution of the Assets. The 71% increase of the amount for Property, plant and equipment (from EUR 14.8 million on 31 December 2021 to EUR 25.3 million on 31 December 2022) mainly refers to water treatment installations for the WaaS operations and the acquisition of the land plot in Deinze. The growing business size of Ekopak also involves an increase of the amounts for Inventories and Trade receivables.

Cash and cash equivalents and other current assets evolved from EUR 43.4 million on 31 December 2021 over EUR 40.6 million on 30 June 2022 to EUR 33.4 million on 31 December 2022. This illustrates that **Ekopak's cash resources are well managed**, considering the evolution that the company has witnessed in 2022 and the investments that have been made to prepare for future growth.

Significant events after balance sheet date

- On 27 February 2023, Ekopak announced that it will provide the water treatment installation for the new plant of NX Filtration (AMS: NXFIL), the global provider of pioneering direct nanofiltration (dNF) membrane technology for pure water. Ekopak and NX Filtration both strive for the renewal and sustainability of the water market. NX Filtration is a worldwide renowned manufacturer of dNF membranes, which are also used by Ekopak in its installations.
- On 17 January 2023, Ekopak announced that, Ms. Valerie Dejaeghere will be proposed as an **additional independent director** at the next Shareholders' Meeting. It was also announced that, based on the advice of the Remuneration and Nomination Committee of Ekopak NV, Kurt Trenson* was appointed as a non-executive director as of December 22, 2022. He replaces Ben Jansen**, who voluntarily stepped down as a non-executive director (in view of other appointments within the Alychlo portfolio companies).

* Mr. Kurt Trenson as permanent representative of TREFI BV ** Mr. Ben Jansen as permanent representative of BVJS BV.

Business Outlook

Projected 2023 Total Revenue: EUR 25-28 million

2023 revenue is forecast between EUR 25 million and EUR 28 million. This estimate is based on the well-stocked prospect pipeline for the non-WaaS operations, and compelling indicators for the WaaS operations.

- All WaaS contracts concluded on 31 December 2022, represent a culminated future turnover (non-discounted) of EUR 37 million significantly higher than the corresponding amount of EUR 29 million on 31 December 2021.
- The amount of EUR 6.5 million for assets under construction refer to signed WaaS contracts that are scheduled to become operational in 2023.
- Mainly in the second half of 2022, Ekopak was able to conclude a significant number of large non-WaaS contracts, which, according to the completion rate of the associated installations, are only partly recognised in the 2022 figures and will be further recognised in 2023.
- The revenue contribution by Ekopak France is expected to grow further In 2023. In 2023, the revenue of H₂O Production (annual stand-alone revenue of over EUR 2.5 million) will be included in Ekopak's consolidation cycle for a full year.

Positive EBITDA in 2023

Ekopak's performance in the 2nd Half of 2022 provides confidence that a positive EBITDA will be achieved in 2023.

- The underlying EBITDA margins for both WaaS and non-WaaS operations remain robust.
- Ekopak is virtually insensitive to inflation. Being more of an engineering firm rather than an industrial company, it has very limited exposure to rising energy prices. Moreover, the energy cost of WaaS installations is borne by the customer. At the same time, Ekopak was able to adjust sales prices for services and consumables in line with the price increases for a number of important raw and auxiliary materials.
- No significant increases in corporate costs are expected, as the foundations for systems and procedures are largely in place. The full-year 2022 corporate cost of EUR 2.8 million will be largely maintained in 2023.

Ekopak is on track to take major steps forward in 2024, 2025 and beyond

For the Circeaulair project, an annual offtake of 25 billion litres of circular water is forecasted. This project is poised to contribute to Ekopak's revenue from 2024 onwards.

The Waterkracht project and NextGen plant in the Antwerp Port are scheduled to become fully operational by 2025. As from then, the drinking water system will become more robust due to the production of 20 billion liters of circular water annually.

The formal creation of the joint ventures for both the Waterkracht and Circeaulair projects is imminent, and will be announced in the coming months.

Pieter Loose adds: "As the impact of Circeaular and Waterkracht is not yet reflected at all in the forecasts of the sell-side analysts covering Ekopak, we will provide guidance shortly after the formalisation of the joint ventures."

About Ekopak

Ekopak is an ESG company that markets circular water solutions. Ekopak's solutions offer industrial clients the opportunity to significantly reduce their water consumption from the mains network in a sustainable, dependable and cost-effective way. Ekopak therefore focuses on optimising water consumption with container water treatment units that convert off-grid water sources, such as rainwater, surface water and/or waste water into cleaner water that can be used and reused in clients' industrial processes. All Ekopak shares are listed on Euronext Brussels (ticker EKOP).

For more information about Ekopak, go to <u>www.ekopaksustainablewater.com</u>

Management certification

This statement is made in order to comply with the European transparency regulation enforced by the Belgian Royal Decree of November 14, 2007 and in effect as of 2008.

"The Board of Directors of Ekopak NV, represented by the management companies¹ of Mr. Pieter Bourgeois, Chairman of the Board of Directors, Mr. Pieter Loose, CEO, and Mrs. Els De Keukelaere, CFO, jointly certify that, to the best of their knowledge, the consolidated financial statements included in the report and based on the relevant accounting standards, fairly present in all material respects the financial condition and results of Ekopak NV, including its consolidated subsidiaries. Based on our knowledge, the report includes all information that is required to be included in such document and does not omit to state all necessary material facts."

Auditor's report

The statutory auditor, PwC Bedrijfsrevisoren BV / Reviseurs d'Entreprises SRL, represented by Peter Opsomer, has confirmed that the audit, which is substantially complete, has not to date revealed any material misstatement in the draft consolidated accounts, and that the accounting data reported in the press release is consistent, in all material respects, with the draft accounts from which it has been derived.

Disclaimer

This press release may contain forward-looking statements. Such statements reflect the current views of management regarding future events, and involve known and unknown risks, uncertainties and other factors that may cause actual results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Ekopak is providing the information in this press release as of this date and does not undertake any obligation to update any forward-looking statements contained in this press release in light of new information, future events or otherwise. Ekopak disclaims any liability for statements made or published by third parties and does not undertake any obligation to correct inaccurate data, information, conclusions or opinions published by third parties in relation to this or any other press release issued by Ekopak.

¹ Mr. Pieter Bourgeois is permanent representative of Crescemus BV; Mr. Pieter Loose is permanent representative of Pilovan BV and Mrs. Els De Keukelaere is permanent representative of EDK Management BV.

Financial Calendar

- Annual Shareholder Meeting: 9 May 2023
- Publication 1st half of 2023 Results: 25 September 2023

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Consolidated statement of profit or loss

	for the year endir December 31		
in 000€	2022	2021	
Revenue	17.710	11.251	
Other operating income	1.135	310	
Operating income	18.845	11.561	
Purchases of materials	-8.921	-5.243	
Services and other goods	-4.555	-3.167	
Employee benefit expense	-5.660	-2.777	
Depreciation charges	-1.835	-953	
Other operating charges	-168	-32	
Operating profit / (loss)	-2.294	-611	
Financial expenses	-277	-166	
Financial income	50	29	
Loss before taxes	-2.521	-748	
Income taxes	535	48	
Net loss for the year *	-1.986	-700	
Earnings per share attributable to the owners of the parent			
Basic	-0,13	-0,05	
Diluted	-0,13	-0,05	

* The net loss for the year is full attributable to the owners of the parent

Consolidated statement of comprehensive income

	for the year ending December 31			
in 000€	2022	2021		
Net loss for the year	-1.986	-700		
Other comprehensive loss				
Items that will not be reclassified to profit or loss				
Remeasurements of post-employment benefit obligations, net of tax	35	-157		
Other comprehensive loss, net of tax	35	-157		
Total comprehensive loss for the year, net of tax *	-1.951	-857		

* The total comprehensive loss for the year is full attributable to the owners of the parent

Consolidated statement of financial position

	At Decen	At December 31		
in 000€	2022	2021		
Assets				
Non-current assets				
Goodwill	2.135	1.035		
Intangible assets	4.592	245		
Property, plant and equipment	25.349	14.842		
Deferred tax assets	1.547	1.023		
Other financial assets	99	16		
Total non-current assets	33.722	17.161		
Current assets				
Contract assets	4.016	1.733		
Inventories	4.837	2.152		
Trade receivables	4.951	2.981		
Other current assets	865	1.296		
Cash and cash equivalents	32.508	42.100		
Total current assets	47.177	50.262		
Total assets	80.899	67.423		

At December 31			
2022	2021		
6.671	6.671		
55.116	55.116		
-2.274	-2.345		
-2.845	-859		
56.668	58.583		
56.668	58.583		
10.785	2.232		
999	393		
1.244	19		
539	542		
13.567	3.186		
1.926	522		
522	282		
6.796	3.828		
242	963		
231	_		
947	59		
10.664	5.654		
24.231	8.840		
80.899	67.423		
	2022 6.671 55.116 -2.274 -2.274 -2.845 56.668 56.668 10.785 999 1.244 539 13.567 1.926 522 6.796 242 231 947 10.664 24.231		

Consolidated statement of changes in equity

in 000€	Share capital	Share premium	Other reserves	Accumulated (loss)/profit	Total equity attributable to the owners of the parent	Total equity
At January 1, 2021			12	-159	5.015	5.015
Net profit		-		-700	-700	-700
Other comprehensive loss	-	-	-157	_	-157	-157
Total comprehensive (loss)/profit	-	-	-157	-700	-857	-857
Capital increase	1.820	54.805			56.625	56.625
Share issue costs net of tax		-	-2.259		-2.259	-2.259
Share based payment expense		-	59		59	59
Transfers within equity	4.851	311				-
At December 31, 2021	6.671	55.116	-2.345	-859	58.583	58.583

in 000€	Share capital	Share premium	Other reserves	Accumulated (loss)/profit	Total equity attributable to the owners of the parent	Total equity
At January 1, 2022	6.671	55.116	-2.345	-859	58.583	58.583
Net loss		_	_	-1.986	-1.986	-1.986
Other comprehensive loss	_	_	35		35	35
Total comprehensive loss	-	_	35	-1.986	-1.951	-1.951
Share based payment expense			36		36	36
At December 31, 2022	6.671	55.116	-2.274	-2.845	56.668	56.668

Consolidated statement of cash flows

	For year Deceml		
in 000€	2022	2021	
Operating activities			
Net (loss)/profit	-1.986	-700	
Non-cash and operational adjustments			
Depreciation of property, plant & equipment and ROU assets	1.616	875	
Amortization of intangible assets	248	78	
Gain/(loss) on disposal of property, plant & equipment	-11	24	
Increase/(decrease) in provisions	44	-68	
Impairments on receivables	22	39	
Interest and other finance income	-50	-29	
Interest and other finance expense	277	166	
Deferred tax expense	-613	-58	
Tax expense	78	10	
Equity settled share based payment expense	36	60	
IFRS 16 - gain on early termination of lease	-3	-13	
Net cash flow (used in)/from operating activities before working capital movements	-342	384	
Movements in working capital			
Decrease/(Increase) in trade and other receivables	-1.046	-448	
Increase in inventories	-2.086	-893	
(Decrease)/increase in trade and other payables	2.142	1.652	
Increase/(decrease) in contract assets	-2.283	-1.033	
Increase/(decrease) in cash guarantees	-65	-15	
Increase/(decrease) in deferred revenue	_	103	
Income tax received/(paid)	12	-44	
Interests paid	-212	-121	
Interests received	1	1	
Net cash flow (used in)/from operating activities	-3.879	-414	
Investing activities			
Purchase of property, plant and equipment	-9.459	-10.220	
Purchase of intangible assets	-824	-150	
Proceeds from the sale of property, plant and equipment	22	41	
Receipt of asset related government grants	489	_	
Acquisition of subsidiary, less the acquired cash	-4.919	-1.063	
Net cash flow used in investing activities	-14.691	-11.392	

Financing activities

Proceeds from borrowings	10.321	143
Repayment of borrowings	-884	-842
Repayment of leases	-441	-290
Receipts from capital increase		56.625
Share issue costs		-3.013
Other financial expense, net	-18	-17
Net cash flow (used in)/from financing activities	8.978	52.606
Net cash flow	-9.592	40.800
Cash and cash equivalents at beginning of year	42.100	1.300
Cash & cash equivalents at end of year	32.508	42.100

Operating segments

The following table summarizes the segment reporting for the year ending December 31, 2022.

in 000€	NON-WAAS	WAAS	TOTAL SEGMENTS	CORP- ORATE	TOTAL CONSO- LIDATED
Revenue	15.193	2.517	17.710	_	17.710
Other operating income	579	556	1.135	_	1.135
Purchases of materials	-8.601	-320	-8.921	_	-8.921
Services and other goods	-1.889	-368	-2.257	-2.298	-4.555
Employee benefit expense	-4.419	-698	-5.117	-543	-5.660
Other operating charges, net, without expenses from claims	-160	-5	-165	_	-165
Adjusted EBITDA	703	1.682	2.385	-2.841	-456
Expenses from claims	-3	_	-3	_	-3
EBITDA	700	1.682	2.382	-2.841	-459
Depreciation charges	-1.182	-653	-1.835	_	-1.835
Operating profit / (loss)	-482	1.029	547	-2.841	-2.294
Financial expenses		-94	-94	-183	-277
Financial income	_	-	_	50	50
Profit (loss) before tax	-482	935	453	-2.974	-2.521
Segment assets	66.437	14.462	80.899	_	80.899
Segment liabilities	18.337	5.894	24.231	_	24.231

The following table summarizes the segment reporting for the year ending December 31, 2021.

in 000€	NON-WAAS	WAAS	TOTAL SEGMENTS	CORPORAT E	TOTAL CONSO- LIDATED
Revenue	10.046	1.205	11.251	-	11.251
Other operating income	310	_	310	-	310
Purchases of materials	-5.082	-161	-5.243	-	-5.243
Services and other goods	-1.751	-42	-1.793	-1.374	-3.167
Employee benefit expense	-2.588	-160	-2.748	-29	-2.777
Other operating charges, net, without expenses from claims	-101	-3	-104	_	-104
Adjusted EBITDA	834	839	1.673	-1.403	270
Expenses from claims	72	_	72	-	72
EBITDA	906	839	1.745	-1.403	342
Depreciation charges	-667	-286	-953	-	-953
Operating profit / (loss)	239	553	792	-1.403	-611
Financial expenses		_	-	-166	-166
Financial income		-	-	29	29
Profit (loss) before tax	239	553	792	-1.540	-748
Segment assets	56.037	11.386	67.423	-	67.423
Segment liabilities	7.735	1.105	8.840	_	8.840